



DIRECTORATE OF MERCHANT SHIPPING
MERCHANT SHIPPING SECRETARIAT
GOVERNMENT OF SRI LANKA
CERTIFICATE OF COMPETENCY EXAMINATION

GRADE : CHIEF MATE ON SHIPS OF 500 GT OR MORE (UNLIMITED)

SUBJECT : Leadership and team working skills

DATE : 28.04.2023

Time allowed **THREE** hours

Total marks : 100

ANSWER ALL QUESTIONS

Pass marks : 50%

Formulae and all intermediate steps taken in reaching your answer should be clearly shown. You may draw sketches wherever required. Electronic devices capable of storing and retrieving are **NOT** allowed.

- 1) How would you describe the following?
 - a) 'planning'
 - b) 'operational action plan' with 3 examples.

(10 marks each)

- 2) Explain the meaning of 'situational awareness' along with shipboard examples.

(20 marks)

- 3) Discuss your opinion on the joint outcome of automation, complacency and boredom.

(20 marks)

- 4) Explain your understudying on the following along with short notes:
 - a) ISM
 - b) ISPS
 - c) STCW
 - d) ILO
 - e) MLC

(04 marks each)

- 5) i) Write brief introductory notes on the following leadership styles, along with their pros & cons.
 - a) Laissez-Faire
 - b) Autocratic
 - c) Participative
 - d) Transactional
 - e) Transformational

(03 marks each)

 - ii) Recall your past on board experiences and give an example to each above relating to the incident.

(05 marks)