



**DIRECTORATE OF MERCHANT SHIPPING
GOVERNMENT OF SRI LANKA
CERTIFICATE OF COMPETENCY EXAMINATION**

GRADE : CHIEF MATE ON SHIPS OF 500 GT OR MORE (UNLIMITED)

SUBJECT : Leadership and team working skills

DATE : 05th March 2021

Time : 1300 to 1600 hrs

Time allowed **THREE** hours

Total marks : 100

ANSWER ALL QUESTIONS

Pass marks : 50%

Formulae and all intermediate steps taken in reaching your answer should be clearly shown. You may draw sketches wherever required. Electronic devices capable of storing and retrieving are **NOT** allowed.

- 1) Explain the three sources that seafarers are using to learn culture onboard a vessel.
(20 marks)

- 2) a) Discuss the situational approaches to leadership.
b) Power of a leader is the ability to influence the behavior of others. Briefly explain.
(10 marks each)

- 3) List down the FIVE categories of seafarer fatigue onboard and briefly explain each of them.
(20 marks)

- 4) Identify what the following leadership styles are and suggest to what on board cultures would you apply serving as the Chief Officer?
 - a) Autocratic
 - b) Laissez Faire
 - c) Democratic
 - d) Bureaucratic
(05 marks each)

- 5) As a chief officer explain your understanding on the following along with short notes on how that apply on the management of a vessel:
 - a) ISM
 - b) ISPS
 - c) STCW
 - d) ILO
 - e) MLC
(04 marks each)