



DIRECTORATE OF MERCHANT SHIPPING
GOVERNMENT OF SRI LANKA
CERTIFICATE OF COMPETENCY EXAMINATION

GRADE : CHIEF MATE ON SHIPS OF 500 GT OR MORE (UNLIMITED)

SUBJECT : Leadership and team working skills

DATE : 06th February 2018

Time : 1300 hrs

Time allowed **THREE** hours

Total marks : 130

ANSWER ALL QUESTIONS

Pass marks : 50%

Formulae and all intermediate steps taken in reaching your answer should be clearly shown. You may draw sketches wherever required. Electronic devices capable of storing and retrieving are **NOT** allowed.

1. In your opinion and experience, describe the following leadership styles, and state to which sort of onboard ship atmosphere each of them may suit?
 - a) Laissez-Faire
 - b) Autocratic
 - c) Participative
 - d) Transactional
 - e) Transformational

(04 marks each)

2. Identify the differences between:
 - a) Leader and Manager
 - b) Team and Group

(10 marks each)

3. Joining ship as the Chief Officer, discuss how you would apply the basic management functions and processes. Your past experience in any rank could be referred to.

(20 marks)

4. a. What is fatigue?

(05 marks)

b. Discuss various signs how you would identify crew fatigue.

(15 marks)

5. a. Define risk.

(05 marks)

b. List down ten (10) key points how you may assess and/or manage risk.

(15 marks)